

# Investment in Capacity = Remarkable Results

Just as a house must have a strong foundation in order to stand, nonprofits must have strong infrastructure or “capacity” to successfully operate and deal with the current economy as well as other challenges.

The Community Foundation of Broward has invested \$4 million in grants and programs to do just that – develop the capacity of the nonprofit sector. We have repeatedly witnessed how strong organizations can handle just about any obstacle they may face: decline in contributions, staff turnover and government budget cuts all while helping more kids like Eddie, see story at right.

Our flagship program to strengthen the governance and leadership of the nonprofit sector and build their capacity is **Boards In Action! Leadership Academy**. Thanks to a partnership with the Children’s Services Council, Sun-Sentinel Children’s Fund, United Way of Broward County and Chase, 72 organizations, represented by 1,000



*More than 100 community leaders from across Broward participated in the fifth class of Boards in Action! Leadership Academy.*

community leaders have graduated from this intensive program.

Sean Jones, president of Jones Construction and chairman of the board of Urban League, commented that “Boards in Action! allowed us to have high-level conversation with our new CEO and lay out clear direction for the organization’s future. The program helped us clearly define what we as the board need to focus on to take Urban League to the next level.”

## Community Foundation of Broward Awards \$610,000 in Grants in September

The Community Foundation of Broward has just awarded \$610,000 in grants. Included is \$53,000 to support youth as they turn 18 and leave the foster care system and \$172,000 to help Broward children and their families, including \$15,000 for afterschool activities for homeless children.

These grants represent the Community Foundation’s commitment to the success of our community’s youth. For five years, the Foundation has invested close to \$5 million to ensure academic success and healthy kids who know how to build positive relationships. We have seen that when children learn these valuable skills while they are still young, they will use those skills for a lifetime. We are proud of the successes shown by Broward’s children and know that they in turn will make a difference in our community...*For Good. For Ever.*

for a full list of grants awarded visit [cfbroward.org/grants](http://cfbroward.org/grants)



## Eddie’s Story

Forced to move into his older sister’s home due to his mom’s alcoholism, Eddie was having a hard time adjusting. Initially, he liked his new school and his grades were great, but not having his mom around created pressure that was difficult for Eddie to handle. His grades started to spiral, followed closely by confrontation with his sister and disruptive behavior at school.

And then Eddie joined Urban League’s ABL program, designed to take kids like Eddie through a series of intervention steps and get him back on the right path. Eddie was assigned a psychologist who, after spending time with him, developed a plan to help.

Eddie worked with math and reading tutors, joined a group of other kids who were forced out of their parents’ homes and he continued to spend time with his therapist to better cope with the changes that he had to deal with.



*Eddie is now on the path to success thanks to intervention programs at the Urban League.*

All of these efforts have paid off. Eddie has A’s and B’s and was recently selected to be a recipient of the Urban League’s Academic Improvement Award.

## What You Should Look For in a Strong Organization

When the Community Foundation of Broward makes a grant to an organization we look for a number of factors to determine that the nonprofit has strong capacity and will make effective use of the grant dollars.

Here are three of these factors that you can look for when choosing organizations for a charitable gift:

- **Sound Fiscal Management:** organizations should operate with an annual budget that is consistent with its strategic plan and should have an annual audit available for inspection.
- **Clear and Current Policies:** organizations should have written policies that govern investment of assets, internal controls, compensation and conflict of interest.
- **Board Engagement:** organizations should have an actively engaged board. Boards should have effective committee structures and be committed to providing resources.

## Who Cares About Capacity?



*The Ann and Bob Powell Family*

Ann and Bob Powell do. The Powells understand that if our community is going to rely upon the work of charitable organizations, it is critical to strengthen the capacity these organizations have. They created the **Robert O. Powell Family Fund** in 1993 at the Community Foundation of Broward.

Ann and Bob are proud that their Fund just made a strategic grant to help *Our Children Our Future* with training for their board and a website that links the community to their services for abused and neglected children and their families. "Building capacity for these charities is integral to sustaining important services. Our investment will be repaid many times over through smart grants like this," offers Ann.

To explore strategic options for your philanthropy, visit [cfbroward.org/philanthropy](http://cfbroward.org/philanthropy).



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# Philanthropy Matters

Fall 2009

## Dates to Remember

### October 29

**Impact Broward:** a Community Conversation from poverty to self-sufficiency

### November 11

**Tax & Estate Seminar**  
John W. Porter - Baker Botts, LLP

### December 3

**Home for the Holidays**  
*Behind the Scenes tour at the Salvation Army*

### February 1

**Community Builders Reception**  
an exclusive event to honor our philanthropists who have endowed Funds with \$1 million or more

*for more information on these dates to remember visit our website at [cfbroward.org](http://cfbroward.org)*

## Introducing: **Impact Broward:** a new educational series hosted by the Community Foundation of Broward

The Community Foundation of Broward is proud to introduce you to **Impact Broward** a new series of Community Conversations that we have designed to expand understanding of issues and inspire action towards the development of sustainable solutions.

This innovative series comes as a result of our commitment to building an informed and engaged community across Broward. We will feature local experts who will outline an issue and provide us with the latest data and trends. A well-known community member will serve as moderator and help us understand nuance and context. And you, our audience, will participate in the conversation: asking the questions that need to be asked and sharing your own experiences. Each Impact Broward promises to be lively and educational.

Immediately following the Conversation, we will have a wine and cheese reception with our panelists and moderator. They will stay to meet you and have more personal conversations. This is a wonderful opportunity to talk with our community leaders face-to-face.

We're very excited about this new series of Community Conversations, building a more informed and engaged community and developing solutions that will impact Broward. We hope to see you there.

*visit us at [cfbroward.org](http://cfbroward.org) to see the speakers and more details about Impact Broward*